

Michelle Letcher

Brigadier General, U.S. Army (Retired)

**Executive Leadership | Strategic Planning and Communication | Human Capital Management
International Engagements | Contested Logistics | Supply Chain Risk Management**



Michelle leads executives and national security strategy priorities for complex organizations that drive change across the enterprise and impact global security, human capital initiatives, quality of life, and modernization efforts at the intersection of defense, industry, and academia.

For over 27 years, as an Army logistician, she led at all levels from the tactical to the strategic and enterprise levels, leading Soldiers in Iraq, Afghanistan, alongside our Allies and Partners in Europe, and in the Army and Defense organic industrial base.

As the Chief of Staff of the Army's most recent start up, Army Futures Command, she managed the maturation of the acquisition and merger of over eighteen organizations with an annual budget valued at \$12B in support of over 26K personnel to advance Army future force modernization and transformation efforts across defense, industry, and academia in support of our national security strategy.

As the Deputy Commanding General of the Combined Arms Support Command, she led the Joint Force's efforts to craft the Joint Warfighting Concept's Joint Concept for Contested Logistics. She led over 22 joint service executives globally to deliver a hypothesis that matured into a concept with required capabilities, to include experimentation and resource investments, to deliver a future force capable of sustaining forces over vast distances, through contested domains, in a competitive space with increased sustainment demands in through competition, crisis, and conflict. Simultaneously, she managed the professional development and career management programs and policies for 95K Soldiers globally, across forty areas of expertise in maintenance, munitions, and explosive ordnance disposal, with an annual training throughput of 180K Service members.

As the Commanding General of Joint Munitions Command, she served as the chief executive officer for the life cycle management for all conventional munitions from development to production, storage, security, fielding, and sustainment to include global supply chain management and distribution. Her leadership included the operations and maintenance of fourteen plants, arsenals, depots and activities across thirteen states to maintain and deliver the readiness of over \$57B of missiles and munitions in support of the Department of Defense.

She commanded a forward stationed battalion and brigade in Europe alongside our Allies and Partners with a presence in eighteen locations across eight countries. Following the Wales Summit, she enabled NATO's establishment of Force Integration Units by embedding US leaders to shape the security environment to deter aggression and assure the Alliance. Additionally, she led interoperability efforts across the alliance for sustainment capabilities in training and execution in competition.

Michelle holds a Bachelor of Arts in Social Work from Illinois State University, Normal, Illinois, where she was commissioned as a Second Lieutenant in the Air Defense Artillery and began her Army career; a Master of Science in Human Services and Counseling from the State University of New York, Oswego; a Masters in Military Arts and Sciences from the Command and General Staff College, School of Advanced Military Studies; and a Master of Arts in National Security and Strategic Studies from Kansas State University, Manhattan, Kansas.

Her awards and decorations include the Distinguished Service Medal, the Legion of Merit, the Bronze Star, the Presidential Unit Citation and other awards for her service around the globe in defense of our nation.